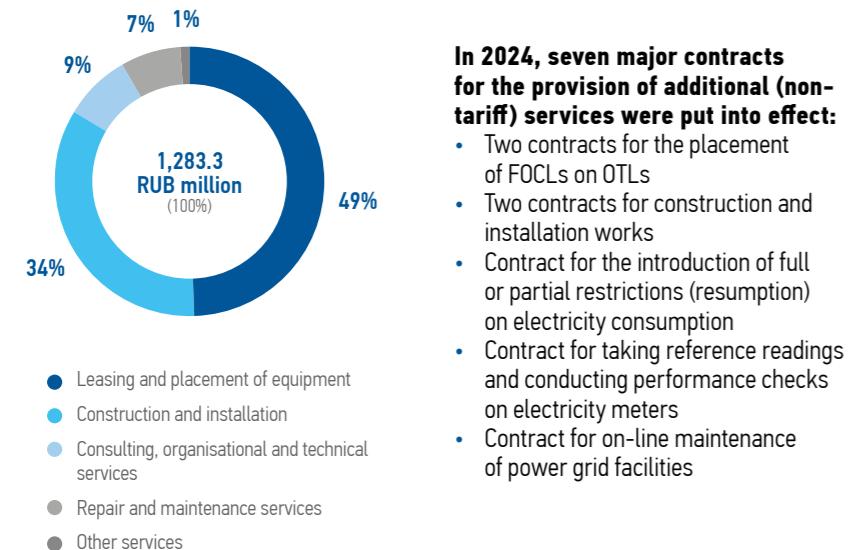


In 2024, the price list for additional (non-tariff) services was updated: it currently includes 476 services.

Structure of revenue received by the Company from the sale of non-tariff services in 2024 (%)



Targets for sale of additional services (RUB million)

Indicator	2025 target	Forecast			
		2026	2027	2028	2029
Revenue	1,426.5	1,786.5	2,253.7	2,877.1	3,685.7
Expenditures	1,308.5	1,632.0	2,051.4	2,612.3	3,339.0
Gross profit	118.0	154.5	202.3	264.8	346.7

**8**  
MAJOR CONTRACTS  
for additional (non-tariff) services  
are to be executed in 2025

## 7

**MAJOR CONTRACTS**  
for additional (non-tariff) services  
were put in effect in 2024

**In 2024, seven major contracts for the provision of additional (non-tariff) services were put into effect:**

- Two contracts for the placement of FOCLs on OTLs
- Two contracts for construction and installation works
- Contract for the introduction of full or partial restrictions (resumption) on electricity consumption
- Contract for taking reference readings and conducting performance checks on electricity meters
- Contract for on-line maintenance of power grid facilities

**As part of non-tariff activities, the Company was involved in two socially significant projects during the reporting year:**

- Grid connections on the applicant's side were made for the construction of a multi-apartment residential building in Primorsko-Akhtarsk.
- A 35 kV OTL was erected.

As part of the development of outdoor lighting network construction and maintenance services, the Company completed 51 contracts in 2024.

# INVESTMENT ACTIVITIES

Investments are the basis of reliable power supply and the most important component of Rosseti Kuban's performance.

The Company's investment programmes are drawn up in line with the plans and programmes for the development of Russia's power supply systems, as well as the technical condition of the power grids and available sources of financing, based on tariff and balance decisions.

The Ministry of Energy of Russia approves and supervises the implementation of the Company's investment programmes.

 In 2024, the investment programme envisaged the commissioning of 520 MVA of transformer capacity and 1,703 km of PTLs.

In 2024, the renovations of eight priority facilities were completed, including two facilities in line with the Company's development plan to create accessible power supply infrastructure for industrial and investment sites in the Republic of Adygeya and Krasnodar Krai.

**Viktor Korzhanevskiy**

Deputy General Director for Investment Activities

The Company's investment activities in the reporting year were aligned with the investment programme for 2024 approved by Order No. 17@ of the Ministry of Energy of Russia dated 18 November 2024.

## PROGRESS OF THE INVESTMENT PROGRAMME IN 2022–2024

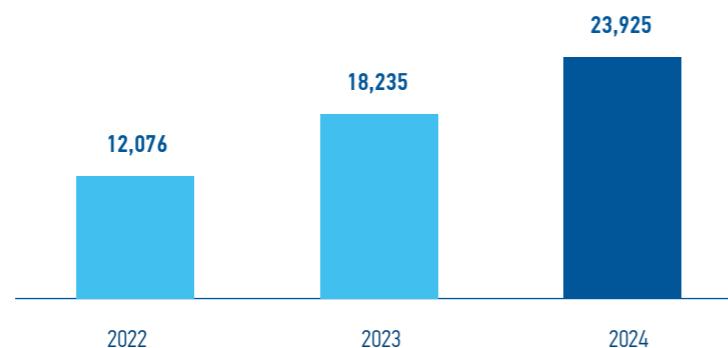
**Key performance indicators for the investment programme in 2022–2024**

Indicator	2022	2023	2024	Δ 2024/2023 (%)
Amount of financing <sup>1</sup> (RUB million)	12,076	18,235	23,925	+31.2
Capital investment utilisation (RUB million)	11,469	12,579	19,368	+54.0
Commissioning as a part of fixed assets (RUB million)	8,634	11,960	19,111	+59.8
Commissioning as a part of transformer capacities (MVA)	579	606	520	-14.2
Commissioning as a part of PTL fixed assets (km)	1,069	1,052	1,703	+61.9

<sup>1</sup> Hereinafter, the Investment Activities section shows the amount of capital investment without compounded loan interests.

In 2024, the Company's overall financing increased by 31% year-on-year. This is explained by the fact that the bulk of investment activities related to the fulfilment of obligations under grid connection contracts were financed. Another reason lies with the facilities included in the development plan of Rosseti Kuban.

**Changes in the Company's capital investment financing in 2022–2024**  
(RUB million including VAT)

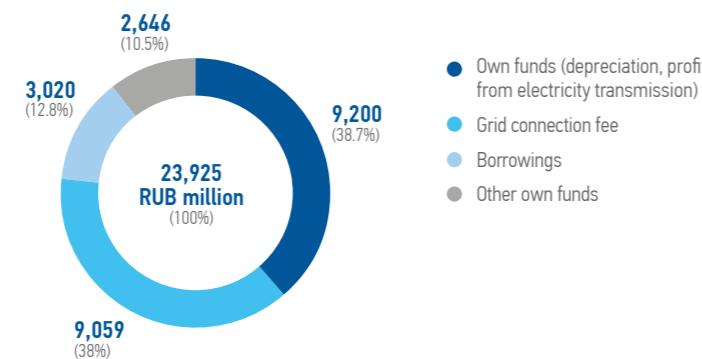


## FOCUS AREAS AND STRUCTURE OF CAPITAL INVESTMENT

The main focus areas of Rosseti Kuban's investment programme in 2024:

- Grid connection — 73%
- Retrofitting and renovation — 16%
- Investment projects under the prospective power supply development roadmap — 2%
- Other new construction — 2%
- Other investment projects — 7%

**Investment programme financing sources in 2024** (RUB million including VAT)



**Structure of capital investment financing for 2022–2024** (RUB million)

Indicator	2022	2023	2024	Δ 2024/2023 (%)
<b>Total</b>	<b>12,076</b>	<b>18,235</b>	<b>23,925</b>	<b>+31.2</b>
Grid connection	7,033	12,621	17,537	+39.0
Renovation, upgrading and retrofitting	4,529	4,498	3,918	-12.9
Investment projects under the prospective power supply development roadmap	93	725	441	-39.2
Other new construction of power grid facilities	152	159	367	2.3x growth
Other investment projects	269	232	1,662	7.2x growth

## LONG-TERM INVESTMENT PROGRAMME

**Parameters of the Company's long-term investment programme for 2025–2028**

Indicator	Period							
	actual	2022	2023	2024	2025	2026	2027	2028
Amount of financing (RUB million)	12,076	18,235	23,925	23,323	12,805	8,957	8,873	
Capital investment utilisation (RUB million)	11,469	12,579	19,368	21,484	8,723	7,514	7,405	
Commissioning as a part of fixed assets (RUB million)	8,634	11,960	19,111	24,558	10,199	7,666	8,956	
Commissioning as a part of transformer capacities (MVA)	579	606	520	781	484	273	518	
Commissioning as a part of PTL fixed assets (km)	1,069	1,052	1,703	1,242	998	942	915	

The primary focus of Rosseti Kuban's long-term investment programme will be on renovation, upgrading and retrofitting of power grids.

## CAPITAL CONSTRUCTION QUALITY CONTROL

The current legislation of the Russian Federation<sup>2</sup> requires the construction supervision of capital construction and renovation projects to be applied. This supervision involves checking the compliance of technical regulations and the land plot development plan with the requirements of the design documentation and the results of engineering surveys.

For construction supervision of 16 facilities with a voltage of 35 kV and above, where construction and installation works were carried out in 2024, independent expert and inspection organisations were engaged.



<sup>1</sup> Plans for the long-term investment programme of Rosseti Kuban JSC were approved by Order No. 17@ of the Ministry of Energy of the Russian Federation dated 18 November 2024.

<sup>2</sup> Decree of the Government of the Russian Federation No. 468 dated 21 June 2010 'On the procedure for construction supervision during the construction, renovation and overhaul of capital construction projects'.